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particularly attractive speaker was to appear before the N. E. A. at the same time that a committee meeting was scheduled. I have personally known of a case where only one of three members of a committee appeared on the scene. At the last council the mornings were, with a single exception, devoted to Committee meetings, and Committees were kept busy, too, while afternoons and evenings were occupied by Council meetings, and even with the entire time given up to Fraternity business it was found necessary to extend the meeting for an extra session.

4. The magazine question I shall merely touch upon, leaving it to others who are more competent to deal fully with that question. I am convinced that some of those who came with the most strongly intrenched prejudices against a National Magazine in any form, left the Council among the most enthusiastic supporters. The question was discussed from all angles, and it is believed all objections in open Council were successfully met. May not the

plan now be given a fair trial and permitted to show its possibilities?

Finally, I want to appeal directly to the Chapters and men in the field to support loyally all the plans promulgated by the Council. It was the personal opinion of the writer that two of the members of the Executive Committee, the Secretary and Historian, should be continued in office, at least until the next Council meeting, because certain work begun by them could not be successfully completed by successors, at least, without the loss of a great deal that had already been done. The Council seemed to think it an advantage to have the entire Committee retained in office, because they had been working together and would work together more smoothly than a new set of officers. In order to make this possible, to enable constructive work to be done, there must be unfailing support, and we can then look for progress for P. D. K.

Fraternally yours,
F. W. Schacht,
National President.

The 1916 Council - At Long Range

Perhaps a few words of comment on the work of the 1916 Council by one who did not have the opportunity or attending, may not be amiss. It seems inevitable and entirely desirable, after the inauguration of as large a number of new policies of the first importance as were introduced into the working plans of the fraternity by the 1915 Council, that there should be a partial reaction. From the hasty perusal I have given to the proceedings of the 1916 Council it seems to me that the most important part

of its work is in tempering some of the provisions enacted a year previous, in the light of the experience gained in their execution. One such happy medium was struck in the new regulation providing for the status of faculty members. Under the new regulation both the chapters who feared faculty domination and those who felt a loss when their faculty members were disfranchised, should be satisfied.

I am glad that the national magazine has been placed upon a substantial finan-

cial basis, such that Brother McAllister may feel that he has the backing of the national organization as he did not have during the first year of the life of the magazine. One of the keenest regrets I have at not being able to attend the council meeting is in the fact that I have missed a chance to know the brother to whose enterprise and perseverance alone can be attributed the present magazine and the future which lies before it.

Another evidence of the level-headed conservatism displayed by the members of the 1916 Council is in the disposition made of the ritual question. It is certain that it is within the power of the ritual either very greatly to add to or detract from the real meaning of membership in Phi Delta Kappa. Moreover, there is as great variance among the chapters regarding the nature of the ritual which they desire as there is in the personnel of their members. At the end of this year, during which the chapters will have been trying out a ritual recom-

mended by the committee appointed for that purpose, there may be a fairly distinct division on the question of the ritual recommended. In the light of past discussion it seems likely that this will be If such a situation does arise, I would suggest that we inquire into the facts to see if there are not also very distinct corresponding differences in the nature and membership of the chaptersdifferences to which the lack of agreement regarding a ritual might be attributed. In case this is so I see no reason for not applying to the ritual the suggestion made by Dr. Cubberley in his address to the Phi Delta Kappas at Detroit last spring. If there are two fairly distinct types of Phi Delta Kappa chapters, why not differentiate in the rituals authorized for each one? Let us have the spirit of "give and take" to which Dr. Cubberley referred.

> HAROLD H. SONTAG, Natl. Vice Pres.

A Function of the Phi Delta Kappan

As the Phi Delta Kappan becomes more and more firmly established it behooves all of the members of the Fraternity to keep well in mind the possibilities of using the Magazine in the service of the organization. In fact that is its only justification for existence. It can and will serve as a unifying factor in the upbuilding of the Fraternity at a time when we are entering upon a period of unprecedented growth. Now is the time when we can lay the foundations deep and well.

Why can we not keep a corner open for the "Question Box?" The more we

can make the Magazine enter in the professional lives of our members the more quickly will it become firmly established.

Another feature which has already been discussed but which needs to be emphasized, is the service of the Magazine in locating missing members. Now that every member is a subscriber—entitled to receive the Magazine—there is an added incentive for each and every one to let his whereabouts be known. This will operate where abstract loyalty

(Concluded on page 10.)